## LPP

## 1018 FINANCIAL RESULTS PRESENTATION

WARSAW, $17{ }^{\text {TH }}$ MAY 2018

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1. 1 Q 18 financial results
2. Key corporate events
3. 2018 outlook

## Million square metres of floorspace



## Over 1,700 stores, 20 countries

| 31.03.2018 | No. of stores | YoY |
| :--- | ---: | ---: |
| LPP GROUP | 1,728 | +57 |
| Reserved | 458 | +3 |
| Cropp | 377 | +1 |
| House | 332 | +11 |
| Mohito | 291 | +6 |
| Sinsay | 236 | +38 |
| Outlets | 34 | -2 |

xx Number of stores
@ Internet stores

## LFL and e-commerce growths

LFL DYNAMICS
(local currencies)


- LFLs were in the black in all months of 1Q18. Except for Mohito all brands showed positive LFLs in 1Q18.
- 1Q18 LFLs were in the black in majority of countries (the highest growth rates were recorded in Hungary, Romania, Ukraine and the Czech Republic).
- On-line sales amounted to 9.6\% revenues in Poland and 8.3\% of group revenues in 1Q18.
- Further e-commerce growth due to investments in e-stores outside Poland, marketing outlays and changes in Polish customer habits (stores closed on selected Sundays).


## Floorspace growths in all brands



## 1Q18 FLOORSPACE

(by brands)

| ths m2 | 1Q17 | 1 Q18 | YoY |
| :--- | ---: | ---: | ---: |
| LPP GROUP | 913.9 | $1,000.9$ | $9.5 \%$ |
| Reserved | 510.7 | 561.0 | $9.9 \%$ |
| Cropp | 120.1 | 127.7 | $6.3 \%$ |
| House | 102.9 | 110.9 | $7.7 \%$ |
| Mohito | 97.8 | 103.4 | $5.7 \%$ |
| Sinsay | 69.8 | 85.8 | $23.0 \%$ |
| Outlets | 12.6 | 12.1 | $-4.1 \%$ |

- Dynamic Reserved 1Q18 revenue growth resulted from: floorspace development and strong reception of brand's collections by customers (positive LFLs in women, children and men departments).
- Sinsay's revenues grew at the highest pace. Our youngest brand's floorspace recorded the highest growth due to consistent foreign development.
- House brand showed QoQ improvement while Monito brand had a slower quarter.


## Growths in key regions



- Revenue growth in Poland higher than floorspace growth due to positive LFLs.
- Dynamic revenue and floorspace growth in Europe in 1Q18 among others due to strong development in CEE region.
- Double-digit floorspace growth in the CIS region - all brands in Belarus at the end of 1Q18.
- Among countries, the highest nominal YoY revenue growth was recorded in Poland and Czech Republic.


## High sales/ m2 dynamics



- Group revenues grew 16\% YoY in 1Q18 due to higher floorspace, positive LFLs and high e-commerce dynamics.
- In 1Q18 both retail sales/ m 2 and sales/ m 2 were higher YoY.
- The highest double-digit retail sales/ m2 were recorded in 1Q18 in Romania, Czech Republic, Hungary and Slovakia.


## Stable gross profit margin

QUARTERLY GROSS PROFIT MARGIN


AVERAGE QUARTERLY US\$/PLN
FX LEVELS IMPORTANT FOR SETTING SS18 PRICES


1Q16 2 Q 16 3Q16 4Q16 1Q17 2 Q 173 Q 17 4Q17 1Q18 2 Q 18

- Stable 1Q18 YoY profit margin - favourable FX trends, but less favorable YoY weather - cold March shifted demand for the Spring collection for April.
- We continue to improve our inventory management policy, to be better prepared for weather changes in the season.
- Appreciation of zloty versus dollar creates a cushion for gross profit margin.


## Stable costs of stores/ m2

## COSTS OF OWN STORES/ M2

-1\% YoY

|  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 191 | 202 | 205 | 201 | 214 | 211 | 214 | 216 |
| 46 | 48 | 49 | 53 | 53 | 53 | 53 | 61 |
| 52 | 56 | 57 | 59 | 63 | 62 | 61 | 61 |
| 93 | 98 | 99 | 89 | 98 | 97 | 100 | 94 |

SG\&A COSTS/ M2


- Lower YoY rental charges $\rightarrow$ closing down of older less favourable locations, lower rentals in Russia and Ukraine and change in fit-out recognition.
- Lower YoY in personnel costs and higher YoY other costs $\rightarrow$ we lower the responsibilities of sales personnel and we shift part of these to external subcontractors (other costs of stores).
- Growth in SG\&A/ m2 YoY $\rightarrow$ higher costs of headquarters (further e-commerce development and resultant pick-up in logistics costs, higher on-line and off-line marketing costs).


## Stable results

|  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| PLN m | 1017 | 1018 | YoY |  |
| Revenues | $1,362.3$ | $1,580.4$ | $16.0 \%$ |  |
| Gross profit margin | $45.6 \%$ | $45.1 \%$ | $-0.5 p . p$. |  |
| SG\&A costs | 719.2 | 820.5 | $14.1 \%$ |  |
| EBIT | -109.0 | -117.7 | $\mathrm{~N} / \mathrm{M}$ |  |
| EBIT margin | $-8.0 \%$ | $-7.4 \%$ | $0.6 p . p$. |  |
| Net profit (loss) | -117.0 | -104.8 | $\mathrm{~N} / \mathrm{M}$ |  |

- Dynamic group revenue growth:
- positive LFLs and floorspace growth,
- on-line sales increase.
- Stable gross profit margin: favourable FX trends but unfavorable weather in March.
- SG\&A growth below top-line growth.
- More favourable net financials:
- lower interest due to lower indebtedness,
- higher FX gains.
- Net loss in the seasonally weakest quarter.


## Freeing up working capital even further

INVENTORY


WORKING CAPITAL
(PLN m)

PLN 107 m


- $12 \%$ YoY growth in inventory and only $3 \%$ YoY growth in inventory/ m2, due to effective sell-offs, favourable collections and dynamic e-commerce growth.
- PLN 583m additional liabilities due to extension of payment terms for suppliers at the end of 1Q18.
- We are close to our target of matching liabilities to the inventory level.
- As a result, we reduced our cash cycle to 24 days in 1Q18 compared to 50 days in 1Q17 and 106 days in 1Q16.


## Net cash on the balance sheet



- 1Q18 capex grew $32 \%$ YoY due to payments for store openings from 4 Q 17 and higher costs of stores modernisation.
- Fall in short-term debt due to favourable operating cash flows and supply chain financing.
- Our aim is to keep net cash in upcoming quarters due to further development of supplier financing programme.


## 1Q18 executive summary

Successful restructuring of the Reserved brand - success of the collections.

E-stores in 11 countries - triple-digit e-commerce growth continues.

SG\&A costs under control.

Stabilisation of inventories / m2.

Net cash.


## Key corporate events



CROPP E-STORE
IN RUSSIA
Launch of the fifth e-store in Russia for the Cropp brand.

February 2018


## ACCELERATION

 IN BULGARIA5 new stores in Bulgaria, including first Sinsay store.

$$
3,600 \text { m2 }
$$



CAMPAIGN WITH CINDY CRAWFORD

Another global star promotes Reserved collection.

March 2018


FIRST INTEGRATED REPORT
"LPP MORE" is LPP's first integrated report, presenting social and environmental issues and CSR strategy.

May 2018

## Stars promote Reserved

TOP-MODELS AND FASHION INFLUENCERS PROMOTE RESERVED PRODUCTS.


## History of our CSR activities



## LPP MORE

## LPP integrated report 2017

created based on GRI Standards
(Global Reporting Initiative)

Anna Miazga<br>CSR Coordinator



## Social responsibility



## LPP MORE - Sustainable Development Strategy

## 4 PILLARS OF LPP'S SUSTAINABLE DEVELOPMENT STRATEGY FOR 2017-2019



## MORE SAFE

## OUR PRODUCTS

covers our practices related to design of clothes and accessories, with the way they are designed and manufactured.


## MORE CARE

OUR EMPLOYEES
includes our practices related to relations with employees, both potential and former employees.


## MORE MINDFUL

OUR ENVIRONMENT
covers our practices related to consumer education, broad fashion industry and our presence in local communities.


MORE ETHICAL
OUR PRINCIPLES
includes our management approach and the way we conduct business.

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## Further floorspace growth

| Floorspace <br> (ths m2) | 2017 | 2018 former <br> target | 2018 <br> target |
| :--- | :--- | :---: | :---: | YoY

## BY BRANDS

| Reserved | 562.3 | 628.9 | 632.3 | $12 \%$ |
| :--- | :---: | :---: | :---: | :---: |
| Cropp | 127.2 | 132.7 | 132.9 | $4 \%$ |
| House | 110.6 | 114.7 | 114.8 | $4 \%$ |
| Mohito | 103.8 | 109.5 | 111.0 | $7 \%$ |
| Sinsay | 84.6 | 107.4 | 106.3 | $26 \%$ |
| Outlets | 12.1 | 11.8 | 11.8 | $-2 \%$ |
|  |  |  |  |  |
| BY REGIONS |  |  |  |  |
| Poland | 514.0 | 527.4 | 529.6 | $3 \%$ |
| Europe | 232.8 | 285.3 | 286.4 | $23 \%$ |
| CIS | 247.3 | 284.1 | 285.9 | $16 \%$ |
| ME | 6.6 | 8.4 | 7.3 | $11 \%$ |
| TOTAL | $1,000.6$ | $1,105.1$ | $1,109.1$ | $11 \%$ |

- $11 \%$ YoY floorspace growth in 2018.
- Reserved stores in 23 countries at the end of 2018.
- 3 new markets in 2018:
- Kazakhstan and Slovenia (own stores),
- Israel (franchise stores).
- 2018 target:
- selective development in Poland,
- acceleration of growth in Europe (emphasis on SouthEastern Europe),
- further development in the CIS region,
- return to growth in the Middle East.
- Planned 2018 capex at c. PLN 520m, up c. 18\% YoY. Planned store capex at PLN 350m, HQs outlays at PLN 95 m and IT and logistics outlays at PLN 75 m .


## Store upgrades to continue



## Continuation of e-commerce growth



## 2018 outlook

## 2018 TARGETS

- Continuation of double-digit revenue growth due to floorspace development and e-commerce.
- Group's gross profit margin should be between 54-55\% (higher YoY).
- Net cash to continue.


## OPPORTUNITIES

- LPP's stores in new countries.
- Dynamic e-commerce growths.

- Unfavourable FX trends on US\$, EUR and RUB in relation to PLN.
- Ban on trade on Sundays (18\% of Polish revenues).


## A growing dividend

DIVIDEND VERSUS NET PROFIT
(PLN m)



Dividend shown under the year from which it is paid, not under the year, in which it is paid out.

- Management recommends LPP's Supervisory Board and the General Meeting paying out PLN 73.3m in dividends from 2017 profits. AGM is to take place on 25th May 2018.
- The amount is $12 \%$ higher YoY and $17 \%$ of the consolidated audited profit of 2017.
- The proposal translates into a dividend per share of PLN 40.00 and will not change if the supervisory board offers 117 stock option plan shares to employees.


## Change in fiscal year




[^0]

First 12-month fiscal year after the change starting

February 2020.



## Network development

| Floorspace (ths m2) | 31.03.2016 | 30.06.2016 | 30.09.2016 | 31.12.2016 | 31.03.2017 | 30.06.2017 | 30.09.2017 | 31.12.2017 | 31.03.2018 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reserved | 467.1 | 473.8 | 487.2 | 509.1 | 510.7 | 520.8 | 526.8 | 562.3 | 561.0 |
| Poland | 230.9 | 235.1 | 232.0 | 248.7 | 245.9 | 247.4 | 247.9 | 266.8 | 264.9 |
| Europe | 124.0 | 127.2 | 140.0 | 144.1 | 147.7 | 151.3 | 157.6 | 160.8 | 162.2 |
| CIS | 104.6 | 103.9 | 107.7 | 108.7 | 109.5 | 114.0 | 114.7 | 128.1 | 127.3 |
| ME | 7.6 | 7.6 | 7.6 | 7.6 | 7.6 | 8.2 | 6.6 | 6.6 | 6.6 |
| Cropp | 115.4 | 117.8 | 116.7 | 120.4 | 120.1 | 121.9 | 121.4 | 127.2 | 127.7 |
| Poland | 63.6 | 65.2 | 63.0 | 65.3 | 65.1 | 66.5 | 64.9 | 65.7 | 65.7 |
| Europe | 20.2 | 20.6 | 21.0 | 21.2 | 21.0 | 20.8 | 21.2 | 22.3 | 22.1 |
| CIS | 31.6 | 31.9 | 32.8 | 34.0 | 34.0 | 34.7 | 35.3 | 39.3 | 39.8 |
| House | 100.5 | 104.8 | 103.8 | 105.7 | 102.9 | 106.6 | 105.6 | 110.6 | 110.9 |
| Poland | 62.9 | 65.4 | 63.1 | 64.9 | 62.4 | 65.1 | 64.0 | 65.0 | 64.9 |
| Europe | 15.5 | 16.4 | 16.8 | 16.4 | 16.2 | 16.2 | 16.2 | 17.1 | 17.2 |
| CIS | 22.0 | 23.1 | 23.9 | 24.3 | 24.3 | 25.4 | 25.4 | 28.6 | 28.7 |
| Mohito | 94.9 | 95.9 | 97.6 | 99.1 | 97.8 | 99.3 | 98.5 | 103.8 | 103.4 |
| Poland | 52.5 | 51.8 | 52.4 | 53.4 | 51.7 | 52.6 | 52.1 | 53.0 | 52.3 |
| Europe | 16.5 | 17.7 | 18.1 | 18.1 | 18.1 | 18.1 | 18.1 | 19.7 | 20.1 |
| CIS | 25.9 | 26.3 | 27.1 | 27.7 | 28.0 | 28.6 | 28.4 | 31.1 | 31.0 |
| Sinsay | 60.5 | 63.1 | 65.2 | 69.8 | 69.8 | 72.5 | 76.0 | 84.6 | 85.8 |
| Poland | 43.9 | 44.5 | 45.5 | 48.6 | 48.6 | 49.0 | 50.9 | 53.2 | 53.3 |
| Europe | 8.0 | 8.8 | 9.2 | 9.7 | 9.7 | 10.4 | 10.9 | 12.8 | 13.1 |
| CIS | 8.6 | 9.8 | 10.5 | 11.5 | 11.5 | 13.1 | 14.2 | 18.7 | 19.4 |
| Tallinder (Poland only) | 2.9 | 3.7 | 3.7 | 4.1 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Outlets | 13.8 | 13.8 | 13.8 | 12.6 | 12.6 | 12.6 | 11.6 | 12.1 | 12.1 |
| Total by regions |  |  |  |  |  |  |  |  |  |
| Poland | 468.3 | 477.4 | 471.2 | 496.6 | 485.3 | 492.1 | 490.5 | 514.0 | 511.5 |
| Europe | 184.4 | 190.8 | 205.2 | 209.5 | 212.8 | 216.9 | 224.1 | 232.8 | 235.0 |
| CIS | 194.7 | 196.9 | 204.0 | 207.0 | 208.2 | 216.5 | 218.7 | 247.3 | 247.8 |
| ME | 7.6 | 7.6 | 7.6 | 7.6 | 7.6 | 8.2 | 6.6 | 6.6 | 6.6 |
| TOTAL | 855.0 | 872.7 | 888.0 | 920.7 | 913.9 | 933.7 | 939.9 | 1,000.6 | 1,000.9 |

## 2018 network development details

| Floorspace (ths m2) | 31.12 .2017 | 31.12 .2018 | Nom. growth | YoY growth |
| :--- | :---: | :---: | :---: | :---: |
| Reserved | 562.3 | 632.3 | 70.1 | $12 \%$ |
| Poland | 266.8 | 275.8 | 9.0 | $3 \%$ |
| Europe | 160.8 | 200.3 | 39.5 | $25 \%$ |
| CIS | 128.1 | 149.0 | 20.9 | $16 \%$ |
| ME | 6.6 | 7.3 | 0.7 | $11 \%$ |
| Cropp | 127.2 | 132.9 | 5.6 | $4 \%$ |
| Poland | 65.7 | 65.3 | -0.4 | $-1 \%$ |
| Europe | 22.3 | 25.0 | 2.7 | $12 \%$ |
| CIS | 39.3 | 42.6 | 3.3 | $8 \%$ |
| House | 110.6 | 114.8 | 4.1 | $4 \%$ |
| Poland | 65.0 | 66.5 | 1.5 | $2 \%$ |
| Europe | 17.1 | 18.8 | 1.6 | $10 \%$ |
| CIS | 28.6 | 29.5 | 1.0 | $3 \%$ |
| Mohito | 103.8 | 111.0 | 7.2 | $7 \%$ |
| Poland | 53.0 | 53.3 | 0.3 | $0 \%$ |
| Europe | 19.7 | 25.4 | 5.8 | $29 \%$ |
| CIS | 31.1 | 32.3 | 1.2 | $4 \%$ |
| Sinsay | 84.6 | 106.3 | 21.7 | $26 \%$ |
| Poland | 53.2 | 59.2 | 6.0 | $11 \%$ |
| Europe | 12.8 | 16.8 | 4.0 | $31 \%$ |
| CIS | 18.7 | 30.4 | 11.7 | $63 \%$ |
| Outlets | 12.1 | 11.8 | -0.3 | $-2 \%$ |
| Polska | 10.3 | 9.5 | -0.8 | $-8 \%$ |
| Europa | 0.2 | 0.2 | 0.0 | $0 \%$ |
| CIS | 1.6 | 2.1 | 0.6 | $38 \%$ |
| TOTAL | $1,000.6$ | $1,109.1$ | 108.5 | $11 \%$ |
|  |  |  |  |  |


| No. of STORES | 31.12 .2017 | 31.12 .2018 | Nom. growth | YoY growth |
| :--- | :---: | :---: | :---: | :---: |
| Reserved | 468 | 471 | 3 | $1 \%$ |
| Poland | 232 | 218 | -14 | $-6 \%$ |
| Europe | 119 | 131 | 12 | $10 \%$ |
| CIS | 111 | 115 | 4 | $4 \%$ |
| ME | 6 | 7 | 1 | $17 \%$ |
| Cropp | 381 | 369 | -12 | $-3 \%$ |
| Poland | 211 | 196 | -15 | $-7 \%$ |
| Europe | 69 | 69 | 0 | $0 \%$ |
| CIS | 101 | 104 | 3 | $3 \%$ |
| House | 333 | 327 | -6 | $-2 \%$ |
| Poland | 205 | 197 | -8 | $-4 \%$ |
| Europe | 52 | 54 | 2 | $4 \%$ |
| CIS | 76 | 76 | 0 | $0 \%$ |
| Mohito | 294 | 298 | 4 | $1 \%$ |
| Poland | 160 | 153 | -7 | $-4 \%$ |
| Europe | 53 | 64 | -4 | $21 \%$ |
| CIS | 81 | 81 | 11 | $0 \%$ |
| Sinsay | 233 | 279 | 46 | $20 \%$ |
| Poland | 152 | 163 | 11 | $7 \%$ |
| Europe | 33 | 57 | 24 | $73 \%$ |
| CIS | 48 | 59 | 11 | $23 \%$ |
| Outlets | 34 | 31 | -3 | $-9 \%$ |
| Poland | 30 | 26 | -4 | $-13 \%$ |
| Europe | 1 | 1 | 0 | $0 \%$ |
| CIS | 3 | 4 | 1 | $33 \%$ |
| TOTAL | 1,743 |  | 22 | $2 \%$ |
|  |  |  |  |  |

## Changes in 1Q18 floorspace

CHANGE IN FLOORSPACE BY BRANDS
(ths m2)


- Further network optimization in 1Q18 - closing down of smaller stores, whose rental agreements expired, especially in Poland and in the Reserved brand.
- Sinsay's dynamic development of - first store in Bulgaria and Belarus.
- Focus on new openings in Belarus and Bulgaria - stores of all brands present at the end of 1Q18.


## 1Q18 revenue growth contributors

REVENUE GROWTH BY BRANDS


| PLN m | QQ17 | 1 Q18 | YoY |
| :--- | ---: | ---: | ---: |
| LPP GROUP | $1,362.3$ | $1,580.4$ | $16.0 \%$ |
| Reserved PL | 295.9 | 367.9 | $24.3 \%$ |
| Reserved EX | 318.4 | 359.6 | $12.9 \%$ |
| Cropp PL | 93.8 | 104.1 | $10.9 \%$ |
| Cropp EX | 94.7 | 106.1 | $12.1 \%$ |
| House PL | 101.6 | 107.1 | $5.4 \%$ |
| House EX | 56.9 | 62.7 | $10.1 \%$ |
| Mohito PL | 95.2 | 86.9 | $-8.8 \%$ |
| Mohito EX | 88.4 | 75.5 | $-14.6 \%$ |
| Sinsay PL | 81.4 | 95.9 | $17.8 \%$ |
| Sinsay EX | 30.8 | 46.2 | $50.2 \%$ |
| E-commerce | 54.9 | 130.9 | $138.5 \%$ |
| Other | 50.2 | 37.5 | $-25.3 \%$ |

## Impact of closed Sunday stores on revenues

DAYS OF THE WEEK REVENUE SPLIT FEBRUARY - SEPTEMBER 2017


DAYS OF THE WEEK SPLIT IN 2018 WEEKS WHEN STORES ARE CLOSED ON SUNDAY


In weeks when stores are closed on Sunday, demand shifts to Saturdays. In March 2018, the trade ban was effective for 2 Sundays in Poland, while in April 2018 for 4 Sundays.

## Revenue and COGS split



## Costs of stores and HQs

## SG\&A COSTS <br> (PLN m)



- Costs of stores encompass costs of own stores (rentals, personnel and other) as well as costs of franchise stores in Poland. Stores in the Middle East and Belarus do not have any material effect on SG\&A costs.
- Costs of stores $\boldsymbol{\rightarrow}$ YoY growth in 1Q18 due to higher YoY floorspace.
- HQ costs $\rightarrow$ YoY growth in 1Q18 due to further e-commerce development, logistics expansion, higher marketing costs and on-line advertising.


## 1Q18 other operating and net financial lines

## OTHER OPERATING ACTIVITY

| PLN m | $1 \mathrm{Q17}$ | 1 Q 18 |
| :--- | ---: | ---: |
| OTHER OPERATING REVENUES | 7.8 | 6.2 |
| Inventory excess | 3.6 | 4.6 |
| Gain on sale of assets, write-ups | 4.1 | 0.2 |
| OTHER OPERATING COSTS | 18.2 | 16.3 |
| Write-offs | 0.0 | 1.4 |
| Inventory losses | 11.9 | 11.7 |
| Donations and other | 3.7 | 2.4 |
| OTHER OPERATING ACTIVITY | $\mathbf{- 1 0 . 4}$ | $\mathbf{- 1 0 . 1}$ |

Lower other operating revenues due to lack write-offs reversal in 1Q18. A stable level of other operating costs.

NET FINANCIALACTIVITY

| PLN m | 1 Q17 | 1 Q18 |
| :--- | ---: | ---: |
| FINANCIAL REVENUES | 1.7 | $\mathbf{1 7 . 1}$ |
| FX gains | 0.4 | 16.2 |
| Interest | 1.3 | 0.9 |
| FINANCIAL COSTS | 4.2 | $\mathbf{2 . 5}$ |
| FX losses | 0.0 | 0.0 |
| Interest | 3.4 | 1.6 |
| Fees and charges | 0.8 | 0.9 |
| NET FINANCIAL ACTIVITIES | $\mathbf{- 2 . 5}$ | $\mathbf{1 4 . 5}$ |

PLN 16.2m of FX gains (1Q17: PLN 0.4m gains), out of which PLN 5.4m of losses on rubble and hryvna (1Q17: PLN 5.0m losses), PLN 20m gains on US\$ (1Q17: PLN 16.6 m gains) and PLN 1.4 m gains on other currencies (EUR, RON, HUF, CZK).

## Historical quarterly numbers

| PLN m | 2Q16 | 2Q17 | 3Q16 | 3Q17 | 4Q16 | 4Q17 | 1Q17 | 1Q18 | YoY |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues | 1,502.4 | 1,705.4 | 1,488.4 | 1,812.8 | 1,853.4 | 2,148.9 | 1,362.3 | 1,580.4 | 16.0\% |
| Gross profit on sales | 749.7 | 964.4 | 700.6 | 888.7 | 941.7 | 1,246.3 | 620.6 | 712.8 | 14.9\% |
| Gross profit margin | 49.9\% | 56.5\% | 47.1\% | 49.0\% | 50.8\% | 58.0\% | 45.6\% | 45.1\% | -0.5p.p. |
| SG\&A costs | 651.7 | 743.8 | 662.2 | 775.0 | 699.6 | 861.9 | 719.2 | 820.5 | 14.1\% |
| Other operating line | -11.6 | -13.0 | -33.6 | -10.6 | -43.0 | -7.7 | -10.4 | -10.1 |  |
| EBIT | 86.5 | 207.6 | 4.8 | 103.1 | 199.1 | 376.7 | -109.0 | -117.7 | N/M |
| EBIT margin | 5.8\% | 12.2\% | 0.3\% | 5.7\% | 10.7\% | 17.5\% | -8.0\% | -7.4\% | 0.6p.p. |
| Net financial activity | 2.4 | 1.4 | -8.0 | 11.2 | -21.7 | -24.9 | -2.5 | 14.5 |  |
| Pre-tax profit | 88.9 | 209.0 | -3.2 | 114.3 | 177.4 | 351.9 | -111.5 | -103.2 |  |
| Tax | -0.9 | 35.8 | 3.2 | 29.3 | 20.4 | 52.3 | 5.5 | 1.6 |  |
| Net income | 89.8 | 173.3 | -6.5 | 85.1 | 157.0 | 299.5 | -117.0 | -104.8 | N/M |
| Net income margin | 6.0\% | 10.2\% | -0.4\% | 4.7\% | 8.5\% | 13.9\% | -8.6\% | -6.6\% | 2.0p.p. |

## Cash flows



- Operating cash flow $\rightarrow$ freeing up inventory in the quarter and conversion of receivables into cash (from customers' credit cards).
- Investing cash flow $\rightarrow$ higher YoY capex, purchases and redemptions of investment funds.
- Financing cash flows $\rightarrow$ lower usage of debt due to strong operating cash flows.
- PLN 1.4bn in open credit lines used for letters of credits, guarantees and overdrafts


## Balance sheet increasingly strong

| PLN m | 31.03.2017 | 31.12.2017 | 31.03.2018 |
| :---: | :---: | :---: | :---: |
| Non-current assets | 1,874.6 | 2,036.7 | 2,043.8 |
| fixed assets | 1,338.0 | 1,471.9 | 1,480.1 |
| intangibles (inc. goodwill) | 334.2 | 351.2 | 354.7 |
| Current assets | 1,855.9 | 2,287.1 | 2,163.8 |
| inventory | 1,251.4 | 1,472.5 | 1,402.9 |
| trade receivables | 154.8 | 199.6 | 175.2 |
| cash and equivalents | 280.4 | 514.8 | 440.9 |
| Total assets | 3,730.5 | 4,323.8 | 4,207.7 |
| Equity | 2,016.4 | 2,443.4 | 2,340.4 |
| Long-term liabilities | 305.0 | 320.0 | 317.9 |
| interest bearing debt | 181.8 | 141.8 | 128.5 |
| Short-term liabilities | 1,409.1 | 1,560.4 | 1,549.3 |
| trade liabilities | 881.9 | 1,322.6 | 1,296.3 |
| interest bearing debt | 446.2 | 56.5 | 91.2 |
| Total liabilities | 3,730.5 | 4,323.8 | 4,207.7 |

- YoY growth in fixed assets due to network development and investments in HQs.
- Higher YoY intangibles, due to investments in concept stores of five brands and IT outlays.
- YoY growth in receivables due to sell-off of inventory, but QoQ decrease.
- YoY increase in receivables results from a larger scale of business, and QoQ decline results from the conversion of card transactions made at the end of the year into cash.
- YoY growth in trade liabilities, fall in short-term debt due to new supply chain financing policy.


## RESERVED

| CUSTOMER | Women, men and children. |
| :--- | :--- |
| YEAR OF LAUNCH | 1998 |
| BRAND CONCEPT | An anchor brand with a broad customer <br> base and wide range of collections. |
|  | Lack of dedicated zones allows for a <br> smooth transition between women, men <br> and children areas. Wide, open and <br> transparent storefront coupled with <br> comfortable, large and spacious fitting <br> rooms. |
| MARKETING | Advertised by international stars (Cindy <br> Crawford, Kate Moss, Georgia May <br> Jagger, Brooklyn Beckham). |



## CROPP

| CUSTOMER | Teenagers - boys and girls. |
| :--- | :--- |
| YEAR OF LAUNCH | 2004 |
| BRAND CONCEPT | A casual streetwear brand. |
|  | The shopping space is designed in the <br> form of squat, garage and industrial halls. <br> Stores encompass special relax zones <br> with PlayStation and tablets with WiFi. <br> Shop window displays are equipped with <br> modern multimedia. |
| MARKETING | Partner of events for artists and street <br> art. |



| CUSTOMER | Teenagers (boys and girls) who like brave <br> fashion choices. |
| :--- | :--- |
| YEAR OF LAUNCH | 2001 (in LPP's Group since 4Q08). |
| BRAND CONCEPT | Urban fashion brand with folk and <br> vintage elements. |
|  | The interior of the store is inspired by <br> music instruments and possesses many <br> music and art related details. A fresh look <br> is obtained by usage of wooden elements <br> and glass \& metal lamps. |
| MARKETING CONCEPT | Participates in multiple artistic events <br> (especially music related). <br> Communication is based on insights and <br> humour. |



| CUSTOMER | Young women. |
| :--- | :--- |
| YEAR OF LAUNCH | 2008 (in LPP's Group since 4Q08) |
| BRAND CONCEPT | A brand that combines comfort and elegance <br> for business and informal meetings. |
|  | Concept relates to elegance and beauty. The <br> centre of the store is bright and is surrounded <br> by a darker environment. |
| MAREETING | Anja Rubik created a limited collection for <br> AW14/15. Zuzanna Bijoch was the face of <br> AW15/16 collection. Top-model Anna <br> Jagodzińska advertised SS16 collection, while <br> Magdalena Frąckowiak the AW16/17 <br> collection. |



| CUSTOMER | Teenagers - girls only. |
| :--- | :--- |
| YEAR OF LAUNCH | 2013 |
| SRAND CONCEPT | Clothes for every day inspirations and <br> original party outfits. The brand stands <br> out for original T-shirts with <br> extraordinary prints. |
|  | Fresh and edgy interiors yet <br> monochromatic to differentiate from <br> colourful clothes sold. Selling area <br> divided into black and white parts. |
| MARKETING | Focus on social media. The brand co- <br> operates with young fashion influencers <br> and models. Last year Karolina Pisarek <br> and Aleksandra Kowalska were the <br> brand's faces. |



## Glossary

| Poland | Retail sales in Poland and other sales of LPP SA. |
| :--- | :--- |
| CEE | Region including: Czech Republic, Slovakia, Hungary. |
| Baltic | Region including: Lithuania, Latvia, Estonia. |
| CIS | Region including: Russia, Ukraine, Belarus and from 2018 also Kazakhstan. |
| SEE | Region including: Bulgaria, Romania, Croatia, Serbia, while from 2018 also Slovenia. |
| WE | Region including Germany and the UK. |
| ME | Region including: Egypt, Qatar, Kuwait, UAE, while from 2018 also Israel. Until mid-2017 the region also <br> encompassed Saudi Arabia. |
| Europe | Region including: CEE, Baltic, SEE and WE. |
| EBITDA | EBIT + depreciation from cash flow statement. |
| Average monthly revenues/m2 | Revenues of segment or brand / average working total floorspace / 3. |
| Average monthly costs of own stores/m2 | Quarterly costs of own stores / average working floorspace of own stores (ie. excluding all franchise stores <br> which represent c. 5.5\% of the working floorspace) / 3. |
| Average monthly SG\&A PLN/m2 | Quarterly SG\&A costs/ average working total floorspace excluding stores located in ME and Belarus / 3. |
| Inventory/ m2 | End of period group inventory/ total floorspace without foreign franchise stores. |




[^0]:    The aim behind the planned fiscal year change is to align the fiscal year with the fashion seasons (collection assessment, lower seasonality).

