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## 1. 2Q18 financial results

2. Key corporate events
3. 2018 outlook

## Over one million m2 of floorspace



## Over 1,750 stores in 20 countries

| 30.06.2018 | No. of stores | YoY |
| :--- | ---: | ---: |
| LPP GROUP | $\mathbf{1 , 7 5 6}$ | $\mathbf{+ 4 6}$ |
| Reserved | 463 | +5 |
| Cropp | 382 | -4 |
| House | 335 | -3 |
| Mohito | 294 | +6 |
| Sinsay | 253 | +49 |
| Outlets | 29 | -7 |

xx Number of stores
@ Internet stores

## Dynamic LFL and e-commerce growths

LFL DYNAMICS
(local currencies)


- LFLs were positive each month of 2Q18. All brands showed double-digit positive LFLs in 2Q18 except for Mohito.
- In 2Q18 LFLs were positive in most countries (the highest in Romania, Ukraine and Hungary).
- Continuation of triple-digit e-commerce growth due to development of e-stores outside of Poland (Russia added), marketing outlays (co-operation with bloggers and influencers) and changing customer habits in Poland (stores partially closed on Sundays).
- On-line sales amounted to $10.2 \%$ of revenues from Poland and $8.7 \%$ group revenues in 2 Q18.


## Floorspace growths in all brands

REVENUES BY BRANDS
$($ PLN m)


## 2Q18 FLOORSPACE

(by brands)

| ths m2 | 2 Q17 | 2 Q18 | YoY |
| :--- | ---: | ---: | ---: |
| LPP GROUP | 933.7 | $1,034.2$ | $10.8 \%$ |
| Reserved | 520.8 | 582.2 | $11.8 \%$ |
| Cropp | 121.9 | 130.1 | $6.7 \%$ |
| House | 106.6 | 113.0 | $6.0 \%$ |
| Mohito | 99.3 | 105.5 | $6.3 \%$ |
| Sinsay | 72.5 | 92.8 | $28.1 \%$ |
| Outlets | 12.6 | 10.6 | $-15.9 \%$ |

- In 2Q18, Reserved and Cropp generated more revenues from abroad than from Poland. In the case of Mohito, slightly more revenues came from Poland than abroad.
- The fastest sales growth was recorded by Sinsay (successful collections and dynamic network development) and House brand (significant YoY improvement in collection).
- Reserved maintained high revenue dynamics thanks to new collections that were accepted by customers as well as consistent floorspace development (new stores and store enlargements).


## Growths in key regions



- Revenue growth in Poland sizably higher than floorspace growth due to positive LFLs.
- Dynamic revenue growth in Europe in 2Q18 due to strong development in the CEE region.
- Double-digit opening rate in the CIS countries, but unfavorable changes in RUB/PLN.
- Among countries, the highest nominal YoY revenue growth was recorded in Poland and Russia.


## Sales/ m2 dynamics continue



REVENUES/ M2

| PLN (monthly) | $2 \mathrm{Q17}$ | 2 Q 18 | YoY |
| :--- | :---: | :---: | :---: |
| LPP GROUP retail | 603 | 631 | $4.7 \%$ |
| Poland | 630 | 656 | $4.1 \%$ |
| Europe | 561 | 612 | $9.0 \%$ |
| CIS | 589 | 599 | $1.7 \%$ |
| LPP GROUP | 622 | 674 | $8.4 \%$ |

- Group revenues grew 20.2\% YoY in 2Q18 due to higher floorspace, positive LFLs and high e-commerce dynamics.
- In 2Q18 both retail sales/ m2 and sales/ m 2 were higher YoY.
- The highest double-digit retail sales/ m2 were recorded in 2Q18 in Romania, Czech Republic and Hungary.


## Gross margin expansion

QUARTERLY GROSS PROFIT MARGIN

## AVERAGE QUARTERLY US\$/PLN




2Q16 3Q16 4Q16 1Q17 2Q17 3Q17 4Q17 1Q18 2Q18 3Q18

- Sizeable YoY and QoQ gross profit margin increase in 2Q18 - very good acceptance of collections by clients (incl. Reserved) and favourable FX trends. Improvement versus autumn-winter collection.
- Gross profit margin was favourably affected also by the new inventory policy, especially the system allocating goods to stores, which allows for individual allotment of inventory to each store.
- Since 2Q18 write-offs for inventory are shown in gross profit margin and not other operating costs (PLN 40.2m writeoffs charged against 2Q18 gross profit margin).


## Stable costs of stores/ m2

COSTS OF OWN STORES/ M2


- Lower YoY rental charges $\rightarrow$ closing down of older less favourable locations, lower rentals in Russia and Ukraine and change in fit-out recognition. Pick-up QoQ results from depreciation of euro versus PLN.
- Lower YoY personnel costs and higher YoY other costs $\rightarrow$ we reduce the responsibilities of sales personnel and we shift part of these to external subcontractors (other costs of stores).
- Growth in SG\&A/ m2 YoY $\rightarrow$ higher costs of headquarters due to: further e-commerce development and resultant pickup in logistics costs (variable costs), higher on-line and off-line marketing costs.


## Dynamic earnings growths

|  |  |  |  |
| :--- | :---: | :---: | :---: |
| PLN m | 2 Q 17 | 2 Q 18 | YoY |
| Revenues | $1,705.4$ | $2,049.7$ | $20.2 \%$ |
| Gross profit margin | $56.9 \%$ | $59.7 \%$ | $2.8 p p$. |
| SG\&A costs | 743.8 | 891.6 | $19.9 \%$ |
| EBIT | 207.6 | 311.8 | $50.2 \%$ |
| EBIT margin | $12.2 \%$ | $15.2 \%$ | $3.0 p p$. |
| Net profit | 173.3 | 206.1 | $19.0 \%$ |

- Dynamic group revenue growth:
- double-digit positive LFL and floorspace increase,
- on-line sales development.
- Significant increase in gross margin: favorable FX trends, but also very good acceptance of the springsummer collection of most brands (including Reserved).
- SG\&A costs growth in line with sales increase.
- Less favorable impact of net financial activity:
- lower interest due to the decline in debt,
- but FX losses as compared to gains in 2Q17.
- Double-digit increase in net profit.


## Doubling of EBIT

|  |  |  |  |
| :--- | :---: | :---: | :---: |
| PLN m | 1 H 17 | 1 H 18 | YoY |
| Revenues | $3,067.7$ | $3,630.1$ | $18.3 \%$ |
| Gross profit margin | $51.9 \%$ | $53.4 \%$ | $1.5 p p$. |
| SG\&A costs | $1,463.0$ | $1,712.1$ | $17.0 \%$ |
| EBIT | 98.6 | 194.0 | $96.7 \%$ |
| EBIT margin | $3.2 \%$ | $5.3 \%$ | $2.1 p p$. |
| Net profit | 56.2 | 101.4 | $80.2 \%$ |

- Dynamic group revenue growth:
- positive LFLs and floorspace growth,
- on-line sales increase.
- Gross profit margin improvement in 1 H 18 despite weaker 1Q18 result due to the strong 2Q18 performance.
- SG\&A growth below top-line growth.
- More favourable net financials:
- lower interest due to lower indebtedness,
- but lower FX gains.
- High net profit dynamics.


## Freeing up working capital even further



WORKING CAPITAL
(PLN m)


- Stable YoY inventory and 9\% YoY fall in inventory/ m2, due to strong sales of collections in regular prices, further e-commerce growth and zloty appreciation versus US\$.
- PLN 487m additional liabilities due to supplier financing programme at the end of 2Q18.
- We are close to our target of matching liabilities to the inventory level.
- As a result, we reduced our cash cycle to 18 days in 2Q18 compared to 47 days in 2Q17 and 94 days in 2 Q 16 .


## Net cash on the balance sheet



- At the end of 2Q18, we had PLN 364m of net cash. In addition, we had PLN 190 m worth of money market funds. Our target is to keep net cash in the next quarters for future investments.
- 2Q18 capex grew 55\% YoY due to outlays for distribution centres (modernization of Pruszcz Gdański and first costs of Brześć Kujawski).
- Fall in short-term debt due to favourable operating cash flows and higher YoY usage of supply chain financing.


## 1H18 executive summary

Double-digit LFLs growths due to successful collections.

Triple-digit on-line sales growth.

Control of costs of own stores.

Decrease in inventory / m2.

Increase in net cash.


1. 2 Q 18 financial results
2. Key corporate events
3. 2018 outlook


## ACCELERATION

IN SINSAY

17 new stores in 2Q18 in 6 countries. Focus on development outside of Poland.
7,000 m2


WAREHOUSE IN BRZEŚĆ KUJAWSKI

Announcement of decision to locate another LPP's distribution centre in Brześć Kujawski.

July 2018


LPP - A FAMILY
COMPANY
Transfer of LPP's founders' assets to foundations to preserve the identity of LPP as a Polish company.

July 2018

Dynamic Sinsay development


6 stores opened in Poland and 11 in six countries, including Russia, Ukraine and Serbia.

2018 target for the brand: exceeding 100 ths m 2
of floorspace.

## New technologies support our stores



## Technology brings us closer to the customer



NEXT BUSINESS DAY DELIVERY

Over $40 \%$ of on-line sales takes place via smartphones.


We implement new technologies to be able to respond to the individual needs of our clients.

## A new distribution center



GLOBALASPIRATIONS
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## LPP - a family company



LPP's founders transferred their shares to foundations to ensure the family status of the Company, continuation of activities in the long-term and to avoid fragmentation of capital.

The CEO, Marek Piechocki, transferred shares to the Semper Simul Foundation (always together), which currently holds $17.2 \%$ of equity and $31.5 \%$ of votes.

The Chairman of the Supervisory Board, Jerzy Lubianiec, transferred his shares to the Sky Foundation, which currently holds $12.2 \%$ of capital and 28.6\% of votes.

Transfer of shares does not mean an automatic succession - both founders remain in their positions.

From the moment of transfer of shares to foundations, the founders ceased to be the owners of LPP's shares.

Families have written their goals in the statutes of their foundations.

Decisions will be made by an independent foundation council in cooperation with an administrator, following objectives set out in the foundation's statute.

## Israel $-21^{\text {st }}$ market for Reserved

First franchise store 730 m 2 large in shopping mall in Tel Aviv opened in August 2018

Next two franchise stores will be opened in Israel in 2019.

Our partner H\&O Fashion Chains operates 70 stores of 40 ths m 2 .



1. 2 Q 18 financial results
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## Floorspace growth to continue

| Floorspace <br> (ths m2) | 2017 | 2018 former <br> target | 2018 <br> target | YoY |
| :--- | :--- | :---: | :---: | :---: |

## BY BRANDS

| Reserved | 562.3 | 632.3 | 627.8 | $12 \%$ |
| :--- | :---: | :---: | :---: | :---: |
| Cropp | 127.2 | 132.9 | 134.8 | $6 \%$ |
| House | 110.6 | 114.8 | 116.9 | $6 \%$ |
| Mohito | 103.8 | 111.0 | 110.0 | $6 \%$ |
| Sinsay | 84.6 | 106.3 | 105.0 | $24 \%$ |
| Outlets | 12.1 | 11.8 | 10.8 | $-10 \%$ |
|  |  |  |  |  |
| BY REGIONS |  |  |  |  |
| Poland | 514.0 | 529.6 | 527.2 | $3 \%$ |
| Europe | 232.8 | 286.4 | 289.5 | $24 \%$ |
| CIS | 247.3 | 285.9 | 282.3 | $14 \%$ |
| ME | 6.6 | 7.3 | 6.2 | $-5 \%$ |
| TOTAL | $\mathbf{1 , 0 0 0 . 6}$ | $\mathbf{1 , 1 0 9 . 1}$ | $\mathbf{1 , 1 0 5 . 2}$ | $10.5 \%$ |

- $10.5 \%$ YoY floorspace growth in 2018.
- Reserved stores in 23 countries at the end of 2018.
- 3 new markets in 2018:
- Kazakhstan and Slovenia (own stores),
- Israel (franchise stores).
- 2018 target:
- selective development in Poland,
- acceleration of growth in Europe (emphasis on SouthEastern Europe),
- further development in the CIS region.
- Planned 2018 capex at c. PLN 590m, up c. $34 \%$ YoY. Planned store capex at PLN 350m, HQs outlays at PLN 135m, logistics outlays at PLN 60 m and IT at PLN 45m.


## At least one new country each year

## EXPANSION BY COUNTRIES



- In 2017, we entered 3 new markets: Belarus (with franchise stores), Serbia and the UK (both markets with own stores).
- In 2018, we planned to enter 3 new countries: Kazakhstan (own stores, change from a franchise), Israel (franchise stores) and Slovenia (own stores).
- In 2019, we will open the first own stores in Bosnia \& Herzegovina and Finland.


## 25 countries in 2019



A more ambitious target for e-commerce

2021 e-commerce target at:

E-commerce should exceed

20\%
of sales.

In 1H19, we
plan to launch e-store for all EU countries.


## 2018 outlook

- Continuation of double-digit revenue growth due to floorspace development and e-commerce.
- Group's gross profit margin should be between 54-55\% (higher YoY).
- Net cash to continue.
- LPP's stores in new countries.
- Dynamic e-commerce growths.
- Unfavourable FX trends on US\$, EUR and RUB in relation to PLN.
- Ban on trade on Sundays (18\% of Polish revenues).


OPPORTUNITIES

## RISKS





## Network development

| Floorspace (ths m2) | 30.06.2016 | 30.09.2016 | 31.12.2016 | 31.03.2017 | 30.06.2017 | 30.09.2017 | 31.12.2017 | 31.03.2018 | 30.06.2018 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reserved | 473.8 | 487.2 | 509.1 | 510.7 | 520.8 | 526.8 | 562.3 | 561.0 | 582.2 |
| Poland | 235.1 | 232.0 | 248.7 | 245.9 | 247.4 | 247.9 | 266.8 | 264.9 | 264.7 |
| Europe | 127.2 | 140.0 | 144.1 | 147.7 | 151.3 | 157.6 | 160.8 | 162.2 | 178.1 |
| CIS | 103.9 | 107.7 | 108.7 | 109.5 | 114.0 | 114.7 | 128.1 | 127.3 | 132.8 |
| ME | 7.6 | 7.6 | 7.6 | 7.6 | 8.2 | 6.6 | 6.6 | 6.6 | 6.6 |
| Cropp | 117.8 | 116.7 | 120.4 | 120.1 | 121.9 | 121.4 | 127.2 | 127.7 | 130.1 |
| Poland | 65.2 | 63.0 | 65.3 | 65.1 | 66.5 | 64.9 | 65.7 | 65.7 | 67.9 |
| Europe | 20.6 | 21.0 | 21.2 | 21.0 | 20.8 | 21.2 | 22.3 | 22.1 | 22.6 |
| CIS | 31.9 | 32.8 | 34.0 | 34.0 | 34.7 | 35.3 | 39.3 | 39.8 | 39.6 |
| House | 104.8 | 103.8 | 105.7 | 102.9 | 106.6 | 105.6 | 110.6 | 110.9 | 113.0 |
| Poland | 65.4 | 63.1 | 64.9 | 62.4 | 65.1 | 64.0 | 65.0 | 64.9 | 66.8 |
| Europe | 16.4 | 16.8 | 16.4 | 16.2 | 16.2 | 16.2 | 17.1 | 17.2 | 17.0 |
| CIS | 23.1 | 23.9 | 24.3 | 24.3 | 25.4 | 25.4 | 28.6 | 28.7 | 29.2 |
| Mohito | 95.9 | 97.6 | 99.1 | 97.8 | 99.3 | 98.5 | 103.8 | 103.4 | 105.5 |
| Poland | 51.8 | 52.4 | 53.4 | 51.7 | 52.6 | 52.1 | 53.0 | 52.3 | 53.7 |
| Europe | 17.7 | 18.1 | 18.1 | 18.1 | 18.1 | 18.1 | 19.7 | 20.1 | 21.2 |
| CIS | 26.3 | 27.1 | 27.7 | 28.0 | 28.6 | 28.4 | 31.1 | 31.0 | 30.6 |
| Sinsay | 63.1 | 65.2 | 69.8 | 69.8 | 72.5 | 76.0 | 84.6 | 85.8 | 92.8 |
| Poland | 44.5 | 45.5 | 48.6 | 48.6 | 49.0 | 50.9 | 53.2 | 53.3 | 56.0 |
| Europe | 8.8 | 9.2 | 9.7 | 9.7 | 10.4 | 10.9 | 12.8 | 13.1 | 15.9 |
| CIS | 9.8 | 10.5 | 11.5 | 11.5 | 13.1 | 14.2 | 18.7 | 19.4 | 21.0 |
| Tallinder (Poland only) | 3.7 | 3.7 | 4.1 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Outlets | 13.8 | 13.8 | 12.6 | 12.6 | 12.6 | 11.6 | 12.1 | 12.1 | 10.6 |
| Total by regions |  |  |  |  |  |  |  |  |  |
| Poland | 477.4 | 471.2 | 496.6 | 485.3 | 492.1 | 490.5 | 514.0 | 511.5 | 518.0 |
| Europe | 190.8 | 205.2 | 209.5 | 212.8 | 216.9 | 224.1 | 232.8 | 235.0 | 254.9 |
| CIS | 196.9 | 204.0 | 207.0 | 208.2 | 216.5 | 218.7 | 247.3 | 247.8 | 254.7 |
| ME | 7.6 | 7.6 | 7.6 | 7.6 | 8.2 | 6.6 | 6.6 | 6.6 | 6.6 |
| TOTAL | 872.7 | 888.0 | 920.7 | 913.9 | 933.7 | 939.9 | 1,000.6 | 1,000.9 | 1,034.2 |

## 2018 network development details

| Floorspace (ths m2) | 31.12 .2017 | 31.12 .2018 | Nom. growth | YoY growth |
| :--- | :---: | :---: | :---: | :---: |
| Reserved | 562.3 | 627.8 | 65.6 | $12 \%$ |
| Poland | 266.8 | 271.7 | 4.9 | $2 \%$ |
| Europe | 160.8 | 201.0 | 40.2 | $25 \%$ |
| CIS | 128.1 | 148.9 | 20.8 | $16 \%$ |
| ME | 6.6 | 6.2 | -0.4 | $-5 \%$ |
| Cropp | 127.2 | 134.8 | 7.5 | $6 \%$ |
| Poland | 65.7 | 66.2 | 0.5 | $1 \%$ |
| Europe | 22.3 | 26.3 | 4.1 | $18 \%$ |
| CIS | 39.3 | 42.3 | 3.0 | $8 \%$ |
| House | 110.6 | 116.9 | 6.2 | $6 \%$ |
| Poland | 65.0 | 66.9 | 2.0 | $3 \%$ |
| Europe | 17.1 | 19.7 | 2.6 | $15 \%$ |
| CIS | 28.6 | 30.2 | 1.7 | $6 \%$ |
| Mohito | 103.8 | 110.0 | 6.2 | $6 \%$ |
| Poland | 53.0 | 54.0 | 1.0 | $2 \%$ |
| Europe | 19.7 | 25.1 | 5.5 | $28 \%$ |
| CIS | 31.1 | 30.8 | -0.2 | $-1 \%$ |
| Sinsay | 84.6 | 105.0 | 20.4 | $24 \%$ |
| Poland | 53.2 | 59.9 | 6.7 | $13 \%$ |
| Europe | 12.8 | 17.2 | 4.5 | $35 \%$ |
| CIS | 18.7 | 27.8 | 9.2 | $49 \%$ |
| Outlets | 12.1 | 10.8 | -1.3 | $-10 \%$ |
| Poland | 10.3 | 8.5 | -1.9 | $-18 \%$ |
| Europe | 0.2 | 0.2 | 0.0 | $0 \%$ |
| CIS | 1.6 | 2.1 | 0.6 | $38 \%$ |
| TOTAL | $1,000.6$ | $1,105.2$ | 104.6 | $10.5 \%$ |
|  |  |  |  |  |


| No. of STORES | 31.12 .2017 | 31.12 .2018 | Nom. growth | YoY growth |
| :--- | :---: | :---: | :---: | :---: |
| Reserved | 468 | 468 | 0 | $0 \%$ |
| Poland | 232 | 216 | -16 | $-7 \%$ |
| Europe | 119 | 132 | 13 | $11 \%$ |
| CIS | 111 | 114 | 3 | $3 \%$ |
| ME | 6 | 6 | 0 | $0 \%$ |
| Cropp | 381 | 373 | -8 | $-2 \%$ |
| Poland | 211 | 199 | -12 | $-6 \%$ |
| Europe | 69 | 72 | 3 | $4 \%$ |
| CIS | 101 | 102 | 1 | $1 \%$ |
| House | 333 | 333 | 0 | $0 \%$ |
| Poland | 205 | 199 | -6 | $-3 \%$ |
| Europe | 52 | 56 | 4 | $8 \%$ |
| CIS | 76 | 78 | 2 | $3 \%$ |
| Mohito | 294 | 297 | 3 | $1 \%$ |
| Poland | 160 | 156 | -4 | $-3 \%$ |
| Europe | 53 | 63 | 10 | $19 \%$ |
| CIS | 81 | 78 | -3 | $-4 \%$ |
| Sinsay | 233 | 274 | 41 | $18 \%$ |
| Poland | 152 | 164 | 12 | $8 \%$ |
| Europe | 33 | 54 | 21 | $64 \%$ |
| CIS | 48 | 56 | 8 | $17 \%$ |
| Outlets | 34 | 28 | -6 | $-18 \%$ |
| Poland | 30 | 23 | -7 | $-23 \%$ |
| Europe | 1 | 1 | 0 | $33 \%$ |
| CIS | 3 | 4 | 1,773 | 30 |
| TOTAL | 1,743 |  |  | $2 \%$ |
|  |  |  |  |  |

## Changes in 2Q18 floorspace

CHANGE IN FLOORSPACE BY BRANDS
(ths m2)


- 2Q18 was a period of rapid network growth - we opened 33.3 ths m 2 , of which only 6.5 ths m 2 in Poland.
- In 2Q18 the fastest growth took place in Europe, especially in Serbia, where opened 6 ths m 2 .
- In 2Q18 in the CIS region the fastest growth took place in Ukraine, where opened 5.4 ths m2
- Reserved recorded the strongest growth among all brands. Sinsay, our youngest brand, ranked second in terms of floorspace growth.


## 2 Q 18 revenue growth contributors

REVENUE GROWTH BY BRANDS


| PLN m | 2Q17 | 2Q18 | YoY |
| :--- | ---: | ---: | ---: |
| LPP GROUP | $1,705.4$ | $2,049.7$ | $20.2 \%$ |
| Reserved PL | 374.1 | 447.2 | $19.5 \%$ |
| Reserved EX | 388.5 | 474.3 | $22.1 \%$ |
| Cropp PL | 130.9 | 134.3 | $2.6 \%$ |
| Cropp EX | 123.0 | 152.3 | $23.8 \%$ |
| House PL | 119.0 | 139.6 | $17.3 \%$ |
| House EX | 62.0 | 83.1 | $34.1 \%$ |
| Mohito PL | 111.5 | 110.1 | $-1.3 \%$ |
| Mohito EX | 100.7 | 102.3 | $1.6 \%$ |
| Sinsay PL | 106.4 | 128.7 | $20.9 \%$ |
| Sinsay EX | 42.1 | 73.7 | $75.1 \%$ |
| E-commerce | 84.8 | 178.5 | $110.6 \%$ |
| Other | 62.5 | 25.7 | $-58.8 \%$ |

## 1H18 revenue growth contributors

REVENUE GROWTH BY BRANDS


REVENUE GROWTH BY REGIONS


| PLN m | $1 H 17$ | $1 H 18$ | YoY |
| :--- | ---: | ---: | ---: |
| LPP GROUP | $3,067.7$ | $3,630.1$ | $18.5 \%$ |
| Reserved PL | 670.0 | 815.1 | $21.7 \%$ |
| Reserved EX | 706.9 | 833.9 | $18.0 \%$ |
| Cropp PL | 224.7 | 238.3 | $6.1 \%$ |
| Cropp EX | 217.6 | 258.4 | $18.7 \%$ |
| House PL | 220.6 | 246.7 | $11.8 \%$ |
| House EX | 118.9 | 145.8 | $22.6 \%$ |
| Mohito PL | 206.8 | 196.9 | $-4.8 \%$ |
| Mohito EX | 189.1 | 177.8 | $-6.0 \%$ |
| Sinsay PL | 187.9 | 224.6 | $19.6 \%$ |
| Sinsay EX | 72.9 | 119.9 | $64.6 \%$ |
| E-commerce | 139.7 | 309.4 | $121.5 \%$ |
| Other | 112.7 | 63.1 | $-43.9 \%$ |

## Impact of closed Sunday stores on revenues

DAYS OF THE WEEK SHARE IN 2Q18 REVENUES IN WEEKS WITH TRADING


DAYS OF THE WEEK SHARE IN 2Q18 REVENUES IN WEEKS WITH NON-TRADING SUNDAY


In weeks with non-trading Sundays demand transfers to other days of the week. Positive LFLs in Poland show that LPP deals well with the ban on trade on selected Sundays. 80\% of LFL stores recorded higher YoY revenues in 2Q18.

## Revenue and COGS split



## Costs of stores and HQs

## SG\&A COSTS <br> (PLN m)



- Costs of stores encompass costs of own stores (rentals, personnel and other) as well as costs of franchise stores in Poland. Stores in the Middle East and Belarus do not have any material effect on SG\&A costs.
- Costs of stores $\boldsymbol{\rightarrow}$ YoY growth in 2Q18 due to higher YoY floorspace.
- HQ costs $\rightarrow$ YoY growth in 2Q18 due to further e-commerce expansion, expansion of logistics, higher marketing costs and on-line advertising.


## 2Q18 other operating and net financial lines

## OTHER OPERATING ACTIVITY

| PLN m | 2 Q17 | 2 Q18 |
| :--- | ---: | ---: |
| OTHER OPERATING REVENUES | 4.0 | 7.7 |
| Compensations and stocktaking write-ups | 2.8 | 10.0 |
| Gain on sale of assets, write-ups | -2.1 | -0.2 |
| OTHER OPERATING COSTS | 23.5 | $\mathbf{2 8 . 8}$ |
| Write-offs | 2.1 | 6.7 |
| Inventory losses and shortages | 16.4 | 17.7 |
| Donations and other | 4.0 | 4.0 |
| OTHER OPERATING ACTIVITY | $\mathbf{- 1 9 . 5}$ | $\mathbf{- 2 1 . 1}$ |

Higher other operating revenues due to higher stocktaking write-ups. Higher other operating cost, due to write-offs for unprofitable stores. Write-offs for inventories shown in gross profit margin since 2Q18.

NET FINANCIAL ACTIVITY

| PLN m | 2Q17 | 2 Q18 |
| :--- | ---: | ---: |
| FINANCIAL REVENUES | 7.0 | $\mathbf{- 1 0 . 3}$ |
| FX differences | 5.1 | -11.7 |
| Interest | 1.6 | 1.4 |
| FINANCIAL COSTS | 5.6 | 5.2 |
| FX differences | 0.0 | 0.0 |
| Interest | 4,7 | 4.4 |
| Fees and charges | 0.9 | 0.8 |
| NET FINANCIAL ACTIVITIES | $\mathbf{1 . 4}$ | $\mathbf{- 1 5 . 5}$ |

PLN 11.7m of FX losses (2Q17: PLN 5.1m gains), out of which PLN 8.5 m losses on rubble and hryvna (2Q17: PLN 8.6m losses), PLN 1m losses on US\$
(2Q17: PLN 10.4m gains) and PLN 2.2 m losses on other currencies (EUR, RON, HUF, CZK).

## 1H18 other operating and net financial lines

## OTHER OPERATING ACTIVITY

| PLN m | 1 H17 | 1 H18 |
| :--- | ---: | ---: |
| OTHER OPERATING REVENUES | 11.8 | 13.9 |
| Compensations and stocktaking write-ups | 6.4 | 10.7 |
| Gain on sale of assets, write-ups | 2.0 | 0.0 |
| OTHER OPERATING COSTS | 41.7 | 45.0 |
| Write-offs | 2.1 | 8.1 |
| Inventory losses and shortages | 28.3 | 25.5 |
| Donations and other | 7.8 | 6.4 |
| OTHER OPERATING ACTIVITY | -29.9 | $\mathbf{- 3 1 . 2}$ |

Higher level of other operating income due to higher compensations and stocktaking write-ups. Higher other operating costs due to write-offs for unprofitable stores. Write-offs for inventories shown in gross profit margin since 2Q18.

NET FINANCIAL ACTIVITY

| PLN m | 1 H17 | 1 H18 |
| :--- | ---: | ---: |
| FINANCIAL REVENUES | 8.7 | 6.8 |
| FX differences | 5.4 | 4.5 |
| Interest | 2.9 | 2.3 |
| FINANCIAL COSTS | 9.8 | 7.7 |
| FX differences | 0.0 | 0.0 |
| Interest | 8.1 | 6.0 |
| Fees and charges | 1.7 | 1.7 |
| NET FINANCIAL ACTIVITIES | $\mathbf{- 1 . 2}$ | $\mathbf{- 0 . 9}$ |

PLN 4.5m of FX gains (1H17: PLN 5.4m gains), out of which PLN 14.0m of losses on rubble and hryvna (1H17: PLN 13.7m losses), PLN 19.3m gains on US\$ (1H17: PLN 27.1m gains) and PLN 0.8m losses on other currencies (EUR, RON, HUF, CZK).

## Inventory write-offs model (from 4Q16)



## Historical quarterly numbers

| PLN m | 3Q16 | 3Q17 | 4Q16 | 4Q17 | 1Q17 | 1Q18 | 2Q17 | 2Q18 | YoY |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues | 1,488.4 | 1,812.8 | 1,853.4 | 2,148.9 | 1,362.3 | 1,580.4 | 1,705.4 | 2,049.7 | 20.2\% |
| Gross profit on sales | 700.6 | 888.7 | 941.7 | 1,246.3 | 620.6 | 712.8 | 970.9 | 1,224.5 | 26.1\% |
| Gross profit margin | 47.1\% | 49.0\% | 50.8\% | 58.0\% | 45.6\% | 45.1\% | 56.9\% | 59.7\% | 2.8pp. |
| SG\&A costs | 662.2 | 775.0 | 699.6 | 861.9 | 719.2 | 820.5 | 743.8 | 891.6 | 19.9\% |
| Other operating line | -33.6 | -10.6 | -43.0 | -7.7 | -10.4 | -10.1 | -19.5 | -21.1 |  |
| EBIT | 4.8 | 103.1 | 199.1 | 376.7 | -109.0 | -117.7 | 207.6 | 311.8 | 50.2\% |
| EBIT margin | 0.3\% | 5.7\% | 10.7\% | 17.5\% | -8.0\% | -7.4\% | 12.2\% | 15.2\% | 3.0pp. |
| Net financial activity | -8.0 | 11.2 | -21.7 | -24.9 | -2.5 | 14.5 | 1.4 | -15.5 |  |
| Pre-tax profit | -3.2 | 114.3 | 177.4 | 351.9 | -111.5 | -103.2 | 209.0 | 296.3 | 41.8\% |
| Tax | 3.2 | 29.3 | 20.4 | 52.3 | 5.5 | 1.6 | 35.8 | 90.2 |  |
| Net income | -6.5 | 85.1 | 157.0 | 299.5 | -117.0 | -104.8 | 173.3 | 206.1 | 19.0\% |
| Net income margin | -0.4\% | 4.7\% | 8.5\% | 13.9\% | -8.6\% | -6.6\% | 10.2\% | 10.1\% | -0.1pp. |

## Cash flows



- Operating cash flow $\rightarrow$ release of working capital by extending the repayment of liabilities.
- Investing cash flow $\rightarrow$ higher YoY capex, net purchases of money market funds.
- Financing cash flows $\rightarrow$ higher usage of debt QoQ due to overdrafts in CIS.
- PLN 1.3bn in open credit lines used for letters of credits, guarantees and overdrafts.


## Balance sheet increasingly strong

| mln PLN | 30.06 .2017 | 31.12 .2017 | 30.06 .2018 |
| :--- | ---: | ---: | ---: |
| Non-current assets | $1,886.1$ | $2,041.4$ | $2,128.6$ |
| fixed assets | $1,346.1$ | $1,478.2$ | $1,558.5$ |
| intangibles (inc. goodwill) | 339.3 | 351.2 | 359.1 |
| Current assets | $2,146.3$ | 2289,5 | $2,609.1$ |
| inventory | $1,481.6$ | $1,475.2$ | $1,490.5$ |
| trade receivables | 134.8 | 199.6 | 169.6 |
| cash and equivalents | 434.9 | 514.8 | 651.5 |
| Total assets | $4,032.4$ | $4,330.8$ | $4,737.7$ |
| Equity | $2,063.3$ | $2,443.4$ | $2,504.4$ |
| Long-term liabilities | 316.2 | 324.4 | 322.4 |
| interest bearing debt | 168.5 | 141.8 | 115.2 |
| Short-term liabilities | $1,652.9$ | $1,563.0$ | $1,911.0$ |
| trade liabilities | $1,216.5$ | $1,325.3$ | $1,410.6$ |
| interest bearing debt | 255.4 | 56.5 | 172.7 |
| Total liabilities \& equity | $4,032.4$ | $4,330.8$ | $4,737.7$ |

- YoY growth in fixed assets due to network development and investments in HQs.
- Higher YoY intangibles, due to investments in concept stores of five brands and IT outlays.
- Stable YoY inventories due to strong sales in 1H18.
- YoY increase receivables results from a larger scale of business (higher revenues mean more card transactions).
- Current assets include also PLN 190m of investments in money market funds, which are not part of cash and equivalents line.
- Pick-up in trade liabilities YoY and YoY fall in shortterm debt due to new supply chain financing policy.


## RESERVED

| CUSTOMER | Women, men and children. |
| :--- | :--- |
| YEAR OF LAUNCH | 1998 |
| BRAND CONCEPT | An anchor brand with a broad customer <br> base and wide range of collections. |
|  | Lack of dedicated zones allows for a <br> smooth transition between women, men <br> and children areas. Wide, open and <br> transparent storefront coupled with <br> comfortable, large and spacious fitting <br> rooms. |
| MARKETING | Advertised by international stars (Cindy <br> Crawford, Kate Moss, Georgia May <br> Jagger, Brooklyn Beckham). |



## CROPP

| CUSTOMER | Teenagers - boys and girls. |
| :--- | :--- |
| YEAR OF LAUNCH | 2004 |
| BRAND CONCEPT | A streetwear brand, alluding to hip-hop <br> and pop-culture. |
|  | The shopping space is designed in the <br> form of squat, garage and industrial halls. <br> Stores encompass special relax zones <br> with PlayStation and tablets with WiFi. <br> Shop window displays are equipped with <br> modern multimedia. |
| MARKETING | Partner of events for artists and street <br> art. |



LPP

| CUSTOMER | Teenagers (boys and girls) who like brave <br> fashion choices. |
| :--- | :--- |
| YEAR OF LAUNCH | 2001 (in LPP's Group since 4Q08). |
| STORE CONCEPT | The interior of the store is inspired by <br> music instruments and possesses many <br> music related details. A fresh look is <br> obtained by usage of wooden elements <br> and glass \& metal lamps. |
| MARKETING | Fashion brand for urban style lovers. |
| (especially music related). |  |
| Communication is based on insights and |  |
| humour. |  |



| CUSTOMER | Young women. |
| :--- | :--- |
| YEAR OF LAUNCH | 2008 (in LPP's Group since 4Q08) |
| BRAND CONCEPT | A brand that combines comfort and <br> elegance for business and informal <br> meetings. |
|  | Concept relates to elegance and beauty. <br> The centre of the store is bright and is <br> surrounded by a darker environment. |
| MARKETING | Anja Rubik created a limited collection <br> for AW14/15. Zuzanna Bijoch was the <br> face of AW15/16 collection. Top-model <br> Anna Jagodzińska advertised SS16 <br> collection, while Magdalena Frąckowiak <br> the AW16/17 collection. |



| CUSTOMER | Teenagers - girls only. |
| :--- | :--- |
| YEAR OF LAUNCH | 2013 |
| SRAND CONCEPT | Clothes for every day inspirations and <br> original party outfits. The brand stands <br> out for original T-shirts with <br> extraordinary prints. |
|  | Fresh and edgy interiors yet <br> monochromatic to differentiate from <br> colourful clothes sold. Selling area <br> divided into black and white parts. |
| MARKETING | Focus on social media. The brand co- <br> operates with young fashion influencers <br> and models. Last year Karolina Pisarek <br> and Aleksandra Kowalska were the <br> brand's faces. |



## Glossary

| Poland | Retail sales in Poland and other sales of LPP SA. |
| :--- | :--- |
| CEE | Region including: Czech Republic, Slovakia, Hungary. |
| Baltic | Region including: Lithuania, Latvia, Estonia. |
| CIS | Region including: Russia, Ukraine, Belarus and from 2018 also Kazakhstan. |
| SEE | Region including: Bulgaria, Romania, Croatia, Serbia, while from 2018 also Slovenia. |
| WE | Region including Germany and the UK. |
| ME | Region including: Egypt, Qatar, Kuwait, UAE, while from 2018 also Israel. Until mid-2017 the region also <br> encompassed Saudi Arabia. |
| Europe | Region including: CEE, Baltic, SEE and WE. |
| EBITDA depreciation from cash flow statement. |  |
| Average monthly revenues/m2 | Revenues of segment or brand / average working total floorspace / 3. |
| Average monthly costs of own stores/m2 | Quarterly costs of own stores / average working floorspace of own stores (ie. excluding all franchise stores <br> which represent c. 5.5\% of the working floorspace) / 3. |
| Average monthly SG\&A PLN/m2 | Quarterly SG\&A costs/ average working total floorspace excluding stores located in ME and Belarus / 3. |
| Inventory/ m2 | End of period group inventory/ total floorspace without foreign franchise stores. |



